Improving communication: The End of the Pager is Nigh

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Problem: Antiquated technology leading to one sided communication

Clinician requiring report clarification needs to page through the switch board resulting in 3 possible outcomes:

Radiologist is available and answers the page

Radiologist is in a procedure

Radiologist is not working that day

Results in an interruption in workflow as radiologist likely reporting, in rounds, etc.

Radiologist answers page after procedure, clinician unavailable

Page never gets answered

Problem: Antiquated technology leading to one sided communication

- Clinicians can ultimately get frustrated as they often don't know the right person to page, relying on the reporting radiologist who may or may not be available to answer pages at the time
- Results in one-sided communication and lack of closed loop communication
- Clinicians may in future avoid asking for report clarifications leading to adverse patient outcomes
- Lack of feedback mechanism to analyze commonly asked questions and clarifications on reports to improve practice



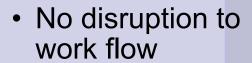
Proposed Solution

Consolidated email at the end of each report



- Easier for clinicians to use vs paging
- Can fax
 (scanned to
 email) if no
 secure email
- Managed by admin

Emails forwarded to appropriate radiologists



 Radiologist can look at once per day and take the time to calmly answer questions



Response or addendum

- Response directly to email or via issued addendum
- Follow up by admin to ensure question answered

Analysis Methods

Email analysis at 3 data time periods: beginning, middle, and end of implementation

Out of scope requests (i.e. not for clarification, sent in by patient, etc.)

In scope requests

Who requested?

Why?

Who requested?

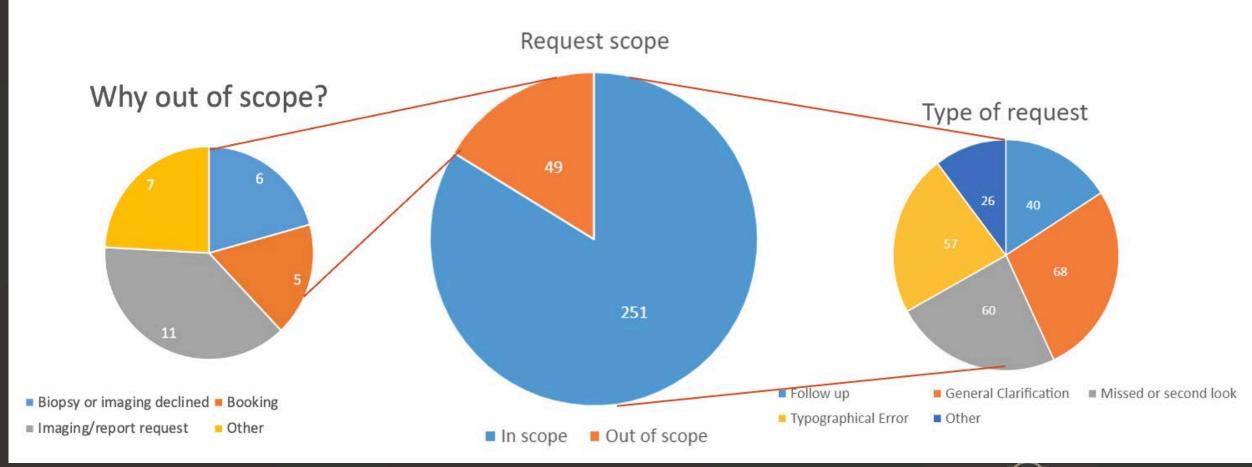
Type of request

Turnaround time



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Results





Results

	Beginning	Middle	End
Unknown response (/100)	28	36	20
Average turnaround time (excluding no responses)	3 days	4 days	6 days
Median	1 day	1 day	4 days
IQR	4 days	5 days	8 days

- Between the middle and end points, follow up protocol implemented to ensure response (closed loop communication)
- Average turnaround time increased, however significant variability with outliers skewing data

Conclusion

- Increasing communication:
 - No data for the number of pages prior to implementation and if pages were answered
- Flow disruption:
 - No data but anecdotally less interruptions for non-urgent issues
- Improving closed loop communication:
 - Still a high number of cases with unknown responses
 - May have been resolved (i.e. an addendum issued) but no email communication
- Turnaround time:
 - Significant room for improvement
 - Radiologist to whom the email is directed to may be out of office without an automated email response leading to delays in redirection
- Common requests for clarification helping change reporting practice

Going forward

Short Term

- Using available new technology such as secure internal chat functions to avoid one sided communication
- Updated form included in automated response email to decrease administrative burden and allow for analysis

Long Term

- Multi-facility EMR to ensure all healthcare team members have access to the same information and can request clarification easily via a secure method
- Inclusion of patients in communication methods
- Destroy the pager!

New form

	6. Patient date of birth: *	
Report Clarification	□	
TOH Diagnostic Imaging Department	Format: M/d/yyyy	
****	7. Patient: MRN (if applicable)	
* Required		
* This form will record your name, please fill your name.	The value must be a number	
1. Your full name (last, first) *	8. Patient Health Care Number:	
2. Is this email address secure for confidential patient information? *	9. Type of study:	
2.15 this email address secure for commentual patient, information? ~ (2.15 this email address secure for commentual patient, information? ~	○ X ray	
○ No	Ο σ	
	○ MRI	
3. If you answered no, please provide an alternate method of contacting you (i.e. fax or phone number): *	Ultrasound	
	Other	
	10. Date of study:	
4. What is your role in the patient's care? *		
Physician Nurse	Format: M/d/yyyy	
Other healthcare worker		
Patient or patient family	11. Reporting radiologist (if known):	
Other		
	12. What is your question for clarification?	
5. Patient full name (last, first) *		

Thank you

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